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Exam : PMI-100

Title : Certified Associate in Project Management(CAPM)

Version : DEMO

1. Which document defines how a project is executed, monitored and controlled, and closed?

- A.Strategic plan
- B.Project charter
- C.Project management plan
- D.Service level agreement

Answer: C

2.Which changes occur in risk and uncertainty as well as the cost of changes as the life cycle of a typical project progresses?

- A.Risk and uncertainty increase; the cost of changes increases.
- B.Risk and uncertainty increase; the cost of changes decreases,
- C.Risk and uncertainty decrease; the cost of changes increases.
- D.Risk and uncertainty decrease; the cost of changes decreases.

Answer: C

3. Which tool or technique is used in the Plan Scope Management process?

- A.Document analysis
- **B.Observations**
- C.Product analysis
- D.Expert judgment
- Answer: D

4. Which tool or technique is an examination of industry and specific vendor capabilities?

- A.Independent estimates
- B.Market research
- C.Analytical techniques
- D.Bidder conferences
- Answer: B

5.An input used in developing the communications management plan is:

- A.Communication models.
- B.Enterprise environmental factors.
- C.Organizational communications,
- D.Organizational cultures and styles.

Answer: B

6.Regression analysis, failure mode and effect analysis (FMEA), fault tree analysis (FTA), and trend analysis are examples of which tool or technique?

A.Expert judgment

- B.Forecasting methods
- C.Earned value management
- D.Analytical techniques

Answer: D

7.The Perform Quality Assurance process occurs in which Process Group?
A.Executing
B.Monitoring and Controlling
C.Initiating
D.Planning
Answer: A
8.Enterprise environmental factors are an input to which process?

A.Control Scope B.Define Scope C.Plan Scope Management D.Collect Requirements Answer: C

9.Which process develops options and actions to enhance opportunities and reduce threats to project objectives?
A.Identify Risks
B.Control Risks
C.Plan Risk Management
D.Plan Risk Responses
Answer: D

10.The process of establishing the policies, procedures, and documentation for planning, developing, managing, executing, and controlling the project schedule is known as: A.Plan Schedule Management.

B.Develop Project Charter. C.Develop Schedule.

D.Plan Scope Management.

Answer: A

11. Which input to the Manage Stakeholder Engagement process is used to document changes that occur during the project?

A.Issue log

B.Change log

C.Expert judgment

D.Change requests

Answer: B

12.An input to the Plan Stakeholder Management process is:

A.The project charter.

B.The stakeholder analysis.

- C.A communication management plan.
- D.A stakeholder register.

Answer: D

13.An input to the Plan Cost Management process is:

A.Cost estimates.

B.Resource calendars,

C.The project charter,

D.The risk register.

Answer: C

14.A technique used to determine the cause and degree of difference between baseline and actual performance is:

- A.Product analysis.
- B.Variance analysis.
- C.Document analysis,

D.Decomposition.

Answer: B

15. The process of identifying and documenting project roles, responsibilities, required skills, and reporting relationships and creating a staffing management plan is known as:

A.Develop Project Team.

B.Manage Project Team.

C.Acquire Project Team.

D.Plan Human Resource Management.

Answer: D

16. Which type of dependency is legally or contractually required or inherent in the nature of work and often involves physical limitations?

- A.Mandatory
- B.Discretionary
- C.Internal
- D.External
- Answer: A

17.During which process does a project manager review all prior information to ensure that all project work is completed and that the project has met its objectives?

A.Monitor and Control Project Work

B.Perform Quality Assurance

- C.Close Project or Phase
- D.Control Scope

Answer: C

18.An input to the Manage Project Team process is:

A.Work performance reports.

B.Change requests.

C.Activity resource requirements.

D.Enterprise environmental factors. **Answer:** A

19. Which input provides suppliers with a clear set of goals, requirements, and outcomes?

A.Procurement statement of work

B.Purchase order

C.Source selection criteria

D.Bidder conference

Answer: A

20.A large portion of a projects budget is typically expended on the processes in which Process Group? A.Executing

B.Planning

C.Monitoring and Controlling

D.Closing

Answer: B